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## On the Washington Front

By ROBERT W. RICHARDS  
(Copley Press Leased Wire)

WASHINGTON — The smooth functioning of the Eisenhower administration



R. W. Richards' secretaries, top agency heads and the White House staff are carrying on until Mr. Eisenhower has sufficiently recovered to resume calling the signals.

Some decisions, of course, must be deferred since they can be made only by the commander-in-chief. But others are being arrived at by harmonious compromise in the absence of the leader.

The insistence of the five-star general when he became president that important responsibilities be delegated, often criticized by the Democrat left, possibly because they remember that Franklin Roosevelt ran a one-man government, acting as his own secretary of state, and secretary of war and Navy—is paying off now.

When Defense Secretary Wilson refused to consider any further trimming of the security forces of the United States, Treasury Secretary Humphrey bowed to the boss of the Pentagon and administration chances of balancing the budget in this fiscal year were substantially lessened.

### Had Hoped to Cut Taxes

Not that the treasury chief had ever urged budget balancing at the expense of America's ability to defend itself. But he had entertained hopes of enough savings in all government expenses to erase the red ink from his books, possibly enough to justify some reductions in taxes next year.

Agreement between Humphrey and Wilson was reached without putting the matter before the ailing President. This is an example of how the cabinet and national security council are solving their own problems during the interim.

The team is busy too on the state of the Union, economic and budget messages the President must deliver—or send—to the new session of Congress in January. Of course vital decisions will be held in abeyance for Mr. Eisenhower, whose progress is so good that he is expected to be back

at the helm sometime in December.

### Dulles Going Ahead

Secretary of State Dulles is pushing ahead with preparations for the Big Four Foreign Ministers Conference at Geneva toward month's end since Mr. Eisenhower's policies toward this "test of Russian good faith" set up by him at the Summit meeting last July, has been clearly defined to his top diplomatic aide. Dulles, substituting for the President, has called Republican and Democrat congressional leaders to a briefing on the Western Big Three's position at the forthcoming Geneva parley. He talked over with Mr. Eisenhower Monday at Denver some of the more important issues.

In the field of foreign-defense policy the National Security Council is the key agency, though its authority is limited to advising the chief executive.

Just what is and who comprises the Eisenhower team, so much written about and so seldom defined?

It is a relatively fluid sort of organization, somewhat difficult to pin down in easy-to-understand detail but obvious enough in its broad outlines.

Beside the vice president, the only elected official with the constitutional power to take over whenever the President is unable to serve, members of the cabinet together with administrators of agencies elevated to cabinet status, there is the immediate White House staff.

### On the Domestic Front

In the field of domestic policy the varsity players are those attending the cabinet meetings. Interlocking in his relationship and helping create teamwork all down the line on all varieties of problems from world disarmament to domestic political questions are a number of key men.

Interlocking in this relationship and helping to keep the team well oiled are a number of key figures on the White House staff.

Foremost among these is Presidential Assistant Sherman Adams, the granite, hard former governor of New Hampshire, with a reputation for complete integrity, presently commuting between Denver and Washington.

Adams not only oversees the White House staff, but he takes the responsibility for government appointments, subject to the President's veto, of course, and is the main channel through which department and agency officials keep in contact with the President.

While Adams has been called the White House hatchet man and cursed by many Republicans in Congress, he enjoys Mr. Eisenhower's complete confidence and his recommendations usually

are accepted without challenge, despite many exceptions to the contrary.

Not that Adams can make decisions of major import. Rather is he an adviser, as are all members of the team, with "The Boss," as members call the President, having the final say so.

### Many Important Advisors

Similarly the team includes important advisers in all the fields of government, such as:

ECONOMIC—Secretary of the Treasury Humphrey; Budget Director Rowland R. Hughes; Administrative Assistant Gabriel

man of the Council of Economic Advisers.

FOREIGN POLICY—Harold E. Stassen, for disarmament policy; Nelson A. Rockefeller, for cold war strategy; Ambassador Henry Cabot Lodge, Jr., for United Nations affairs; Central Intelligence Agency Director Allen W. Dulles, in addition to Secretary of State Dulles and his department.

CONGRESSIONAL LIAISON—Retired Maj. Gen. Wilton B. Persons, who as deputy to Adams also helps co-ordinate many intragovernmental problems, and his staff.

DEFENSE — Atomic Energy Commission Chairman Lewis L. Strauss and Office of Defense Mobilization Director Arthur S. Fleming, in addition to the obvious key men in this field, like Secretary of Defense Wilson, Joint Chiefs of Staff Chairman Admiral Arthur W. Radford, and the Army, Navy and Air Force secretaries.

PUBLIC RELATIONS—Press Secretary Hagerty, whose twice-daily news conferences during normal activity in Washington keeps the public in touch with official developments but is no substitute for the direct question-

ing of the President himself in his normal weekly news conferences when in Washington.